Find sammen i hold af to med én fra et andet land

www.kahoot.it
Game PIN: 145988
Enter
Skriv teamnavn
Go
Skriv Nicknames
Ready to join
Tjek at jeres team er på skærmens
Alle skal være med!
Our Project Method is based on

- Agile Project Leadership (DSDM)
- PRINCE2
- Positive Psychology

Services

- Agile Coach
- Team Lead / Scrum Master
- Train the Trainer
- Agile Certifications

Since 2005, we have been enabling our clients to create better results, faster, month after month

We are Plan A Projects

Lasse Borris Sørensen
CEO & Agile Coach

Ole Straby Tranberg
Agile Coach

Malene Ilsø
Head of marketing

Hans Marius Rasmussen
Agile Coach
Case at Arla
First large Agile SAP-project in Denmark

Challenges

Primary challenges
1. Early deadline
2. Large, complex project

➡ Arla decided to use an agile project approach

Secondary challenges
1. Limited/no Agile Experience
2. Organisational resistance

Project Description
- Purpose: Replace older IT system with SAP
- 14 months
- 75 persons
- Business and IT co-located during entire project period
- 8 → 7 teams
- 65.000 hours
- SAP modules: Sales and Distribution (SD), Finance and controlling (FICO), Advanced Planner and Optimizer (APO), Business Warehouse (BW), and Materials Management

Results
1. Estimated two digit % shorter lead time.
2. Budget reduced by approximately two digit %.
3. Successful execution of the project which even went live one week ahead of schedule. (quote from Arla’s Project Manager)
4. Everyone ended up seeing the advantages of the method (quote from IBM’s Delivery Project Manager)
5. Product Owner: I am really happy that we did not end up with the solution we specified initially.
6. The testers were sent on vacation during test period due to few and small defects.
7. “Best Project Ever” for a number of the project participants.

SAP # 2: 45.000 hours – delivered one week ahead of schedule.
SAP #3: 9.300 hours – five products delivered two to four weeks ahead of schedule (related to agile approach in project model)
SAP # 4: 40.000 hours – delivered on time
Other: 1.000 hours – delivered one week ahead of schedule
SAP # 5 – 9: Presently ongoing.
DKK 1.600.000.000 project.
PROGRAM
Goal

Enable you to create **better results**, faster, month after month
MINDSET
Plan A Projects
An overview of how tools, processes and leadership creates Plan A Projects

Better results, faster and during longer time

Overview of own work
Influence of own work

Happiness at work

Relations

Personally experienced results

Tools

Tools + Tools

Tools

Tools

Tools

TOOLBOX
The presence of trust has a positive effect on team performance.
AGILE
**Agile Manifesto**

We are uncovering better ways of developing software by doing it and helping others do it. Through this work we have come to value:

<table>
<thead>
<tr>
<th>Individuals and interactions</th>
<th>over</th>
<th>processes and tools</th>
</tr>
</thead>
<tbody>
<tr>
<td>Individer og samspil</td>
<td>frem for</td>
<td>processer og værktøjer</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Working software</th>
<th>over</th>
<th>comprehensive documentation</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fungerende software</td>
<td>frem for</td>
<td>omfattende dokumentation</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Customer collaboration</th>
<th>over</th>
<th>contract negotiation</th>
</tr>
</thead>
<tbody>
<tr>
<td>Samarbejde med kunden</td>
<td>frem for</td>
<td>kontraktforhandling</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Responding to change</th>
<th>over</th>
<th>following a plan</th>
</tr>
</thead>
<tbody>
<tr>
<td>Håndtering af forandringer</td>
<td>frem for</td>
<td>fastholdelse af en plan</td>
</tr>
</tbody>
</table>

That is, while there is value in the items on the right, we value the items on the left more.

**Der er værdi i punkterne til højre, men vi værdsætter punkterne til venstre højere.**

**Written in 2001 by:** Kent Beck, Mike Beedle, Arie van Bennekum, Alistair Cockburn, Ward Cunningham, Martin Fowler, James Grenning, Jim Highsmith, Andrew Hunt, Ron Jeffries, Jon Kern, Brian Marick, Robert C. Martin, Steve Mellor, Ken Schwaber, Jeff Sutherland and Dave Thomas.
DSDM’s eight agile principles

<table>
<thead>
<tr>
<th>Principle</th>
<th>Danish Equivalent</th>
</tr>
</thead>
<tbody>
<tr>
<td>Focus on the business need</td>
<td>Fokusér på virksomhedens behov</td>
</tr>
<tr>
<td>Deliver on time</td>
<td>Levér til tiden</td>
</tr>
<tr>
<td>Collaborate</td>
<td>Samarbejd</td>
</tr>
<tr>
<td>Never compromise on quality</td>
<td>Gå aldrig på kompromis med kvaliteten</td>
</tr>
<tr>
<td>Build incrementally from firm foundations</td>
<td>Byg trinvist fra et solidt fundament</td>
</tr>
<tr>
<td>Develop iteratively</td>
<td>Udvikl løsningen iterativt</td>
</tr>
<tr>
<td>Communicate continuously and clearly</td>
<td>Kommuniker løbende og klart</td>
</tr>
<tr>
<td>Demonstrate control</td>
<td>Demonstrér kontrol</td>
</tr>
</tbody>
</table>
Project Triangle – Agile Approach

Source: The DSDM Agile Project Framework
Project Framework

Source: The DSDM Agile Project Framework
ORGANISATION
Organization

Steering Committee

Project Management

Scrum of Scrums (Business) 1 – 5 meetings per week

Scrum of Scrums (Supplier) 1 – 5 meetings per week

Project Team

Business/Receiving part

Supplier (IT)

Product Owner

Team Lead
LEARNING CURVE
Requirements dilemma

Out
(25 – 30 %)

In
(25 – 30 %)

Later
Learning Curve

True knowledge about the scope

1. Dialogue Based Project Breakdown
2. Dialogue Based Medium Level Specifications
3. Dialogue Based High Level Planning
4. Dialogue Based Detailed Level Specifications

Calendar time

100 %
1. Dialogue Based Project Breakdown
2. Dialogue Based Medium Level Specifications

Prerequisites:
- Project Breakdown
- Manning
- Physical Framework
- TO BE process
- Facilitator

- 2 days Workshop
- 3 days Clarifications

Project Breakdown
Short Descriptions

Workshop form
Facilitator
Writer
3. Dialogue Based High Level Planning
4. Dialogue Based Detailed Level Specifications

Prerequisites:
- Project Initiation Document
- Project Breakdown
- Manning
- Physical Framework
- TO BE process
- Facilitator

Process to develop the relevant solutions by:
- improving the quality in the functional requirements
- creating a common picture of the deliveries - together
- making the descriptions of the deliveries face-to-face
4. Dialogue Based
Detailed Level Specifications
BURN DOWN CHART
Burn Down Chart

Number of remaining [hours of work] or [Story Points]

To be produced on a daily basis and kept visible in the project room.
Hvem vandt?
Plan A Projects

1. **Goal**: Help client projects deliver better results, faster, month after month.
2. Supplies Project Method based on three pillars: Agile Project Management, PRINCE2, and Positive Psychology
3. **Services**:
   A. Agile Coach
   B. Team Lead / Scrum Master
   C. Train the Trainer
   D. Agile Certifications
3. Delivery model based on a team of head hunted Project Method Specialists

Thanks!

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Plan A Projects is based on
Agile Project Leadership (DSDM)
PRINCE2
Positive Psychology